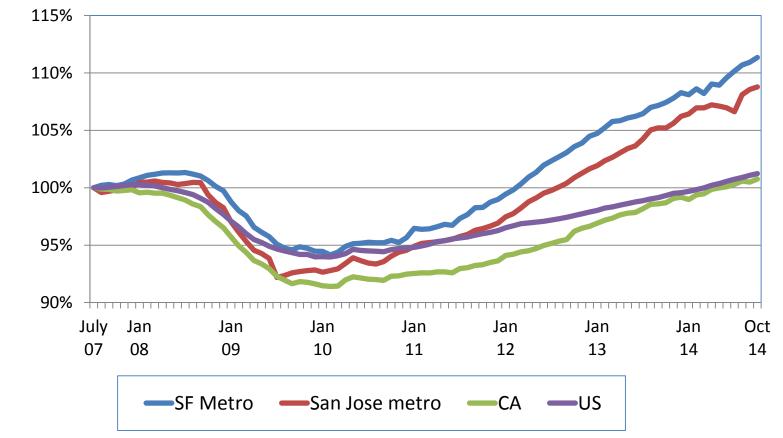
Regional and County Trends Related to the Revenue Forecast and Comp Plan Update

> Stephen Levy, CCSCE December 2, 2014

A Surging Peninsula Economy

- Strong Job and Income Growth
- 50% of Nation's VC Funding, Companies Plan for Expansion
- Sharp Declines in Unemployment
- Region and County Leading State in Population Growth
- Baby Boomer Aging and Retirement Key Trend to 2020 and 2030
- The Challenges to Growth—Housing and Transportation

Peninsula Job Surge Continues

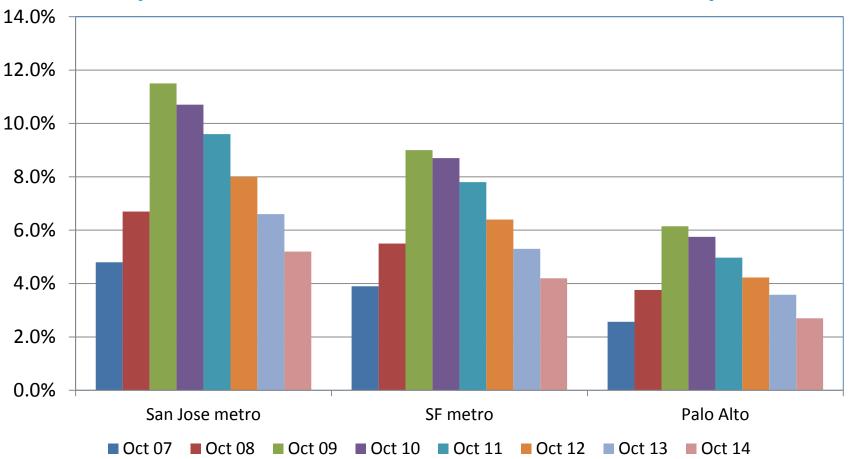


July 2007=100%

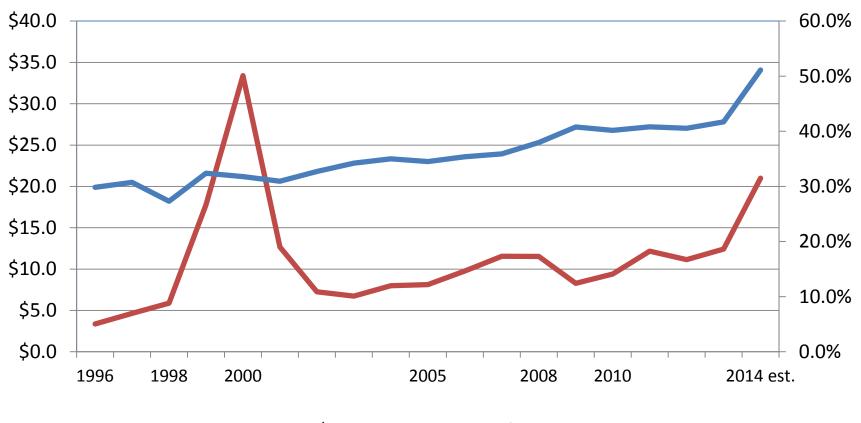
Recent Wage Trends

- Average Weekly Wage
- --U.S \$1,027
- --Santa Clara \$2,074 (2nd in nation)
- --San Mateo \$2,058 (3rd)
- --SF \$1,974 (5th)
- Yearly Increase Q1 2013-14
- --U.S. 3.8%
- --San Mateo 9.6% (3rd)
- --SF 9.3% (5th)
- --Santa Clara 7.1% (11th)

Unemployment Rates (With Strong Labor Force Growth)



Bay Area VC Funding Trends



Share of U.S. VC

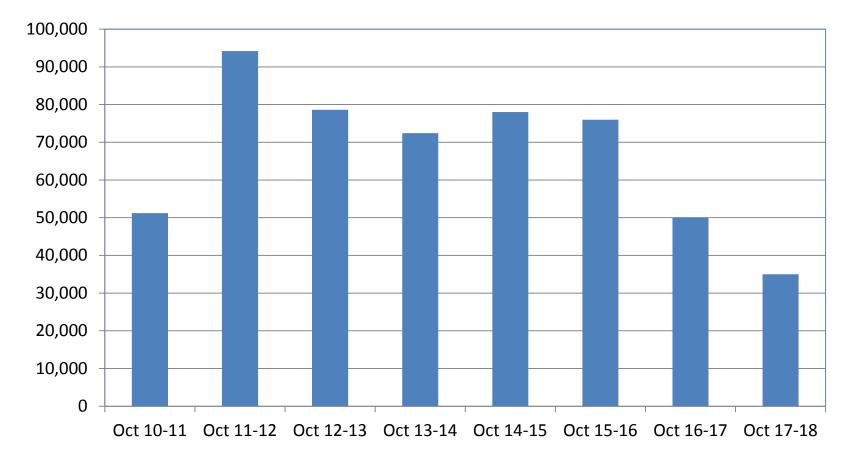
Typical Headlines These Days

- Google could hire 30,000 in Bay Area based on tech titan's development spree
- LinkedIn floats massive expansion plan in Mountain View
- Samsung details plans for San Jose expansion

What Will the Future Bring?

- Likely strong job growth for two years, then slowing as boomers retire
- But population growth and migration should increase for a while
- Significant age changes during the Comp Plan horizon to 2030
- Longer term growth partly dependent on meeting housing and transportation challenges

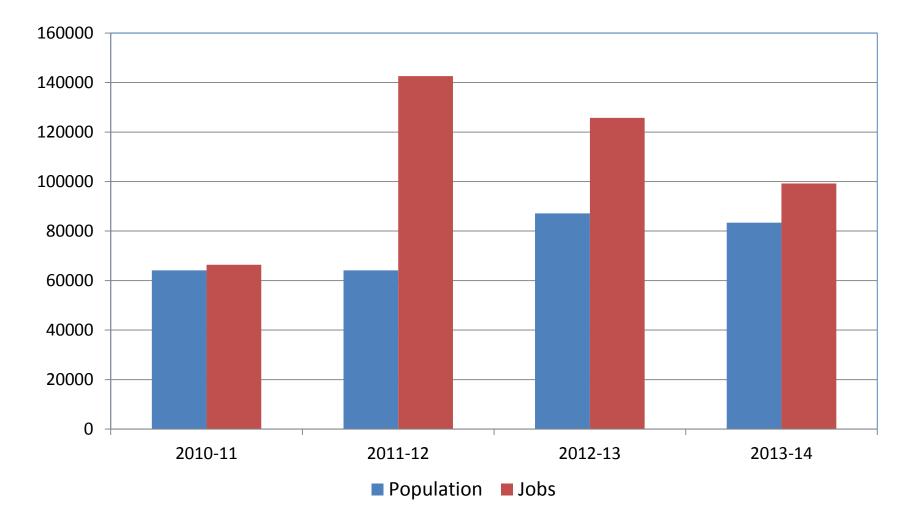
Likely Pattern of Peninsula Job Growth (Will Exceed ABAG and EDD Projections to 2020)



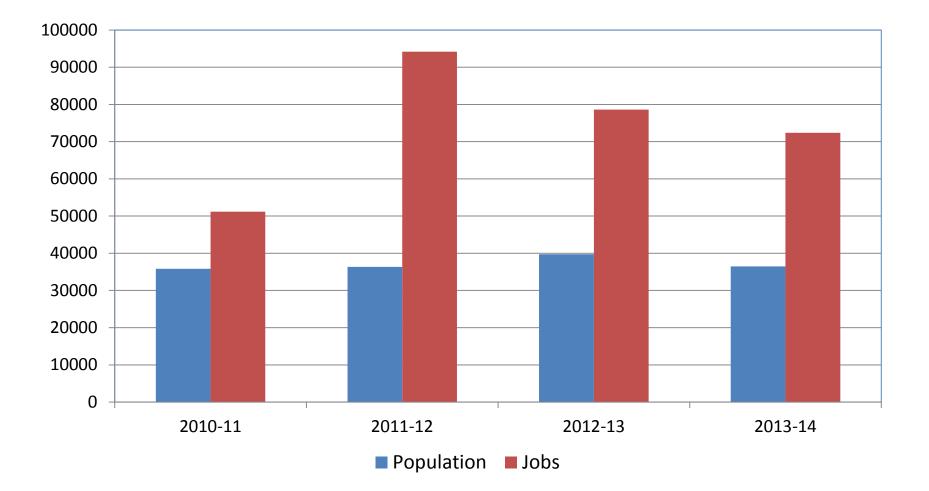
But Population Growth Will Remain Strong

- Recent population growth reflects unemployed workers filling jobs—Bay Area still led the state for 1st time since 1840s
- For a few years population growth will increase to fill new jobs and replace retiring boomers, and then slow down
- As years pass land use, housing, transportation and immigration policies will influence population growth through effects on job growth

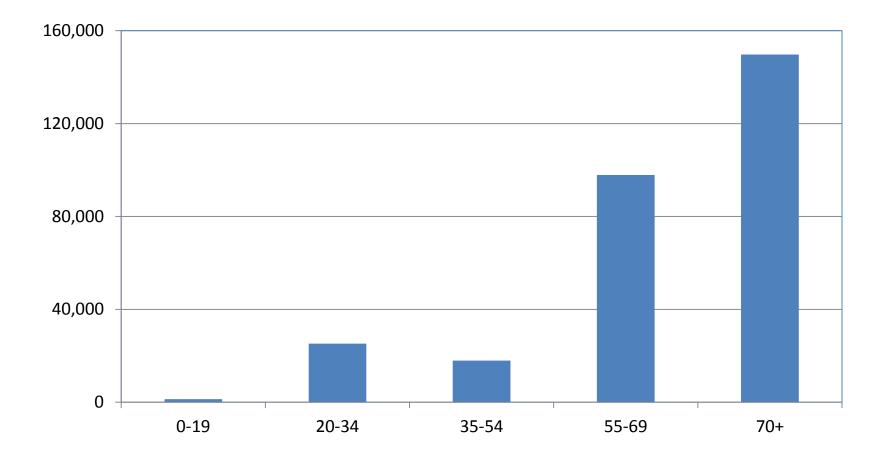
Bay Area Job and Population Growth



Peninsula Job and Population Growth



Pattern of Population Growth in Santa Clara County 2015-2030



Two Regional Trends Affecting Both Revenues and the Comp Plan

- After 2016 job growth will slow but population growth will continue and immigration will probably increase
- Most population growth in the period to 2030 will be in the 55-69 and 70+ age groups. How will that affect income, spending and housing?
- However during the next two years while the Comp Plan is being updated, growth will likely continue to be strong

Implications for City Finances

- Near term 2015 and 2016—strong job and wage growth combined with rising home prices. So the overall economy supports revenue growth
- Medium term property and transfer tax may grow above forecast if more boomers sell and markets remain tight.
- The over 65 share in Palo Alto likely to grow from 17% to 25% of population by end of forecast period
- Sales tax growth may decline not grow over time as job related income growth falls
- May be changes to property and sales tax rules

Policy Issues that Could Affect Economic and Revenue Growth

- A move to extend the sales tax to services offset by a partial rate reduction or reduction in income tax rates would help local and transportation funding
- Potential ballot issues in 2016 include funding for transportation, renewal of state taxes approved in 2012 and a move to tax commercial property at a higher rate
- Housing and transportation initiatives

Implications for the Comp Plan

- Palo Alto will make choices in the context of a strong economy and regional challenges with housing, transportation and traffic.
- The 2030 horizon will find a different world and opportunities and challenges compared to 2016.
- The Comp Plan Update will consider the possible changing housing and transportation preferences of the growing active and, eventually, less active older population, which will increase rapidly.

Implications for Comp Plan

- In the region and county household size will decline as fertility declines and most household growth is in older households while younger households face affordability challenges.
- So a given population increase in the next fifteen years will produce more housing demand and of different types than in the 1980s and 1990s.
- Current regional and county projections for job, population and household growth are or will be revised upward.